

THE VALUEConnection

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www.ue-corp.com

Value Through Design

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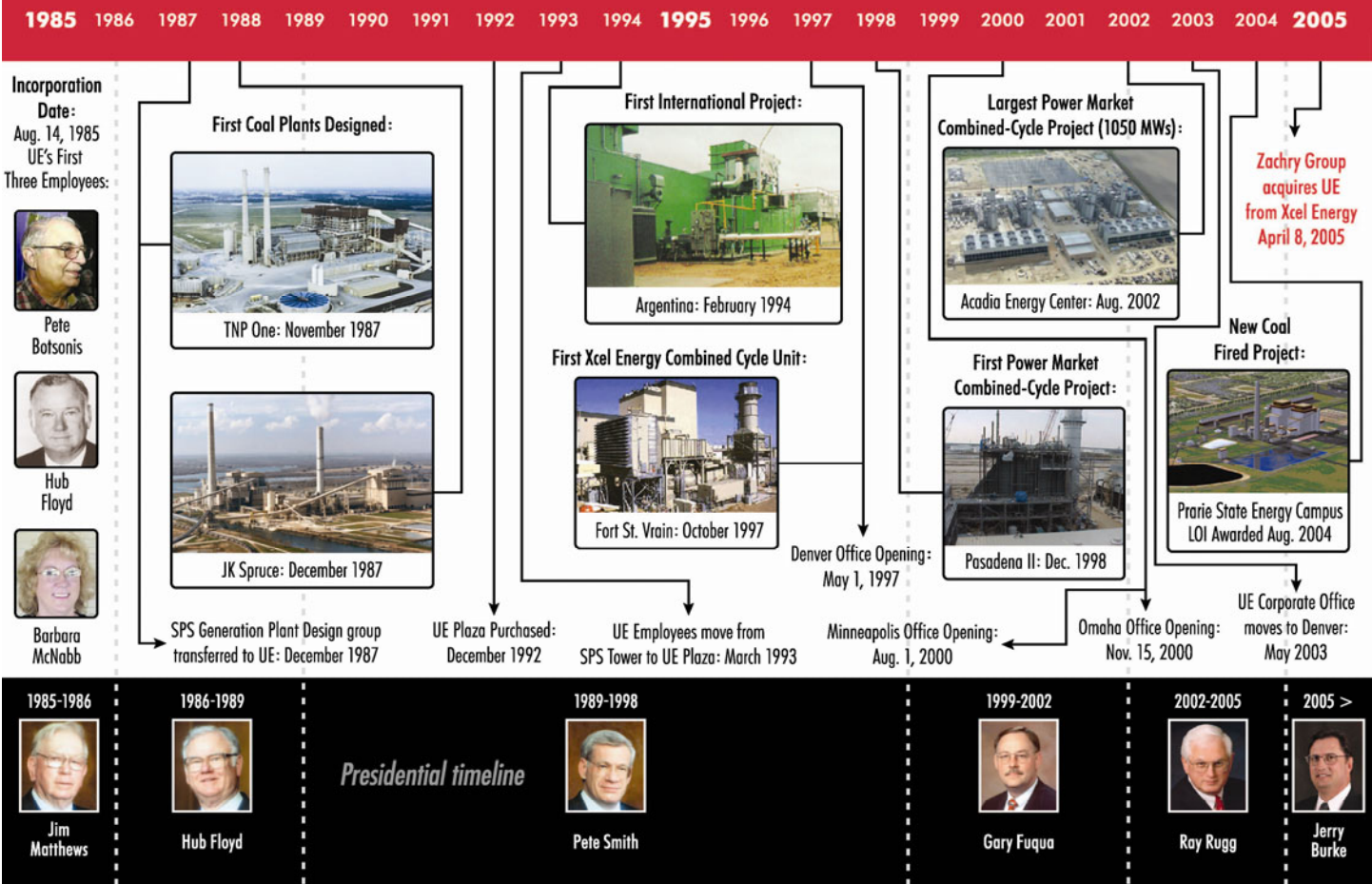
UTILITY ENGINEERING CELEBRATES TWENTY YEARS!!!

“Pride in Our Past – Faith in Our Future”

From a utility central station design group to a top ten fossil power engineering company, Utility Engineering has grown into an autonomous firm and is celebrating 20 years of success. In the late 1940s, Southwestern Public Service Company (SPS) formed a design group to perform engineering, procure equipment, and manage construction of all the SPS power generation projects. Over time, this same organization has continued to serve as the SPS engineer for all their coal and gas-fueled generation as well as their plant betterment capital projects. In 1985, this central station design group was transitioned into a wholly-owned, non-regulated subsidiary of SPS, known as Utility Engineering Corporation.

Today, UE has four operations centers and is performing design engineering on all types of power plants, ethanol refineries, railroad infrastructure, and industrial facilities across the USA, in Canada and Mexico. Longevity and success make UE unique. There have been several companies that have taken design groups and developed separate businesses, but none have had the staying power or the success of Utility Engineering. After 20 years, UE is working for a more diverse set of customers and a wider variety of projects than ever before. The UE dedication to excellence has not changed and UE continues to deliver *Value Through Design*.

In April 2005, UE became a Zachry Group company. This recent change has broadened the UE customer base and has



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invigorated the company toward continued growth. The current strategic plan for UE is bright and will enable UE to serve more customers in more markets while working with a variety of contractors and associates. This issue of The Value Connection provides a UE time line of some of the significant events in the history of the company.

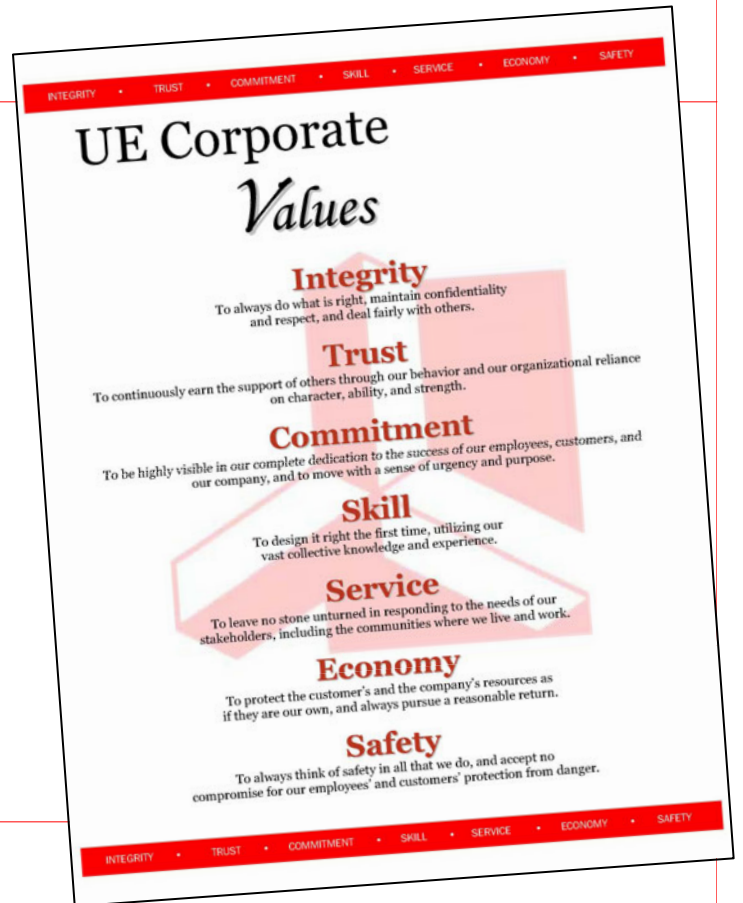
The success of UE has been due to the hard work, dedication, and service of UE employees as they have served

many customers for the past 20 years. Understanding customer needs and conscientiously applying technology and ingenuity will continue at UE as the company embarks on the next era of success. The employees of UE thank our customers and associates for sharing in our past success and for a continued mutually beneficial relationship in the future.



UTILITY ENGINEERING MANAGEMENT TEAM

- Jerry Burke President
- Tom Atlee Executive VP, Operations Manager
- Ed Barron Sr. VP & Amarillo Operations GM
- Allison Cochrane Minneapolis Regional Director
- Royce Corbell Controller
- Bob Gresham VP & Denver Operations GM
- Daniel Henke VP & Manager of Projects
- Phil Jones Manager, Information Systems
- Glenn Kloos Risk Manager
- Mike Morris VP Business Development
- Randy Petrosky VP Employee Relations
- Barry Richey VP & Omaha Operations GM
- Jimmy Williams VP & Chief Engineer



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